# Preparedness for Outbreak/Pandemic: Strengthening Public Health Teams

Professor Sanjay Zodpey

MD, PhD, DSc (honoris causa), Doctor of Medicine (honoris causa)

President - Public Health Foundation of India

CBDM INDIA 2025; Bangalore; 21st June 2025



Photo credit: Wikipedia.org

#### TERMINOLOGIES RELATED TO OUTBREAK

Constant disease occurring in a population regularly at a **ENDEMIC** Local response by health usual baseline level, without need for additional external **DISEASE** worker and medical officer inputs (e.g. tuberculosis, malaria) An unusually high incidence of a particular disease or Local & district response by **CLUSTER** disorder occurring in close proximity in terms of both time district surveillance officer and geography (e.g. foodborne illness) and rapid response team Occurrence of cases of disease in excess of what would Local, district and state OUTBREAK normally be expected in a defined community, geographical response area or season (e.g. measles, cholera, dengue) Rapid spread of infectious disease to a large number of **EPIDEMIC** State level response people across geographical boundaries within a short period of time (e.g. 2015 swine flu epidemic) Epidemic of infectious disease that has spread through human Local response by health populations across a large region; for instance multiple **PANDEMIC** worker and medical officer continents, or even worldwide (e.g. swine flu 2009)

#### CRITERIA FOR DECLARING OUTBREAK

 Trigger levels - thresholds for diseases that trigger pre-determined responses at various levels – not uniform

#### Trigger levels depend on

- Type of disease
- Case fatality (Death / case ratio)
- Number of evolving cases
- Usual trend in the region (endemicity)

#### Examples of trigger levels for outbreaks

- Polio 1 case
- Cholera a case of severe dehydration / death due to diarrhea in a patient of >5 years of age
- Japanese Encephalitis clustering of two or more cases from one locality or more than 4 cases in a PHC area within a week

0 0

#### PUBLIC HEALTH EMERGENCIES OF INTERNATIONAL CONCERN

Public Health Emergencies of International Concern (PHEICs) declared by the WHO during past 2 decades

- ❖ H1N1 influenza (2009)
- **t** Ebola Virus Disease (2014-16, 2018-2020)
- ❖ Zika Virus Disease (2016)
- Poliomyelitis (2014)
- **COVID-19 (2020)**
- ❖ Monkey Pox (2022)

Other public health threats: SARS, Avian influenza (bird flu), MERS-CoV, and Nipah virus outbreaks

75% of future public health threats are likely to be zoonotic threats (which could be due to emerging, re-emerging and new pathogens) - WHO

#### WHY PREPAREDNESS MATTERS?

Quote: "Pandemics are inevitable, but catastrophic outcomes are not." – WHO

#### **Statistics:**

COVID-19 caused over 6 million deaths globally

Economic loss > \$10 trillion (World Bank estimate)

#### Reasons to prepare:

Global travel accelerates spread

Strains health systems rapidly

Preventable mortality and long-term consequences



#### **LESSONS FROM PAST PANDEMICS**

#### COVID-19

- Exposed supply chain weaknesses
- Showed power of rapid vaccine development

#### H1N1 (2009)

- Issues in vaccine prioritization
- Overwhelmed ICU capacities

#### **SARS (2003)**

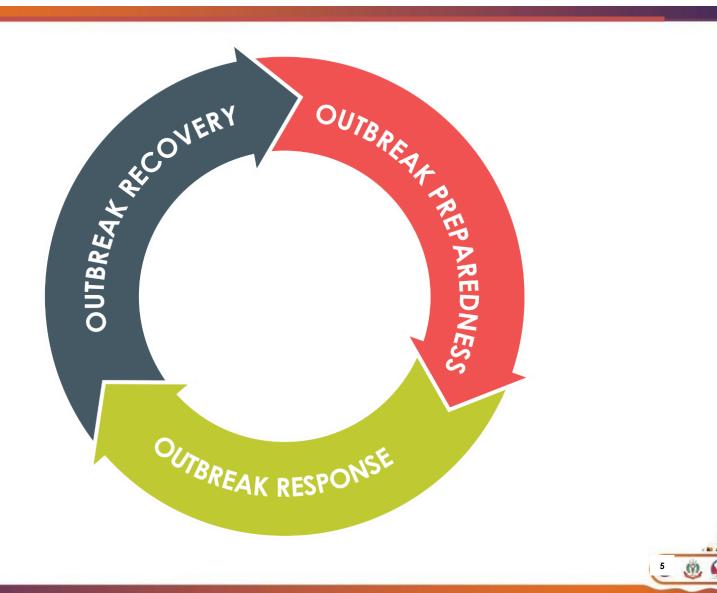
- Poor intercountry coordination
- Success of aggressive contact tracing

#### **Key Takeaway**

Preparedn
 ess
 determines
 outcomes



#### DISEASE OUTBREAK: FRAMEWORK FOR CONTROL AND MANAGEMENT



#### **KEY PILLARS OF PUBLIC HEALTH PREPAREDNESS**

Surveillance & Early Warning

Rapid Response & Investigation

Communication & Community Engagement

**Healthcare System Readiness** 

Workforce Development & Training

**Supply Chain & Logistics** 

Policy, Planning & Legal Frameworks

Research & Innovation



#### **SURVEILLANCE**

- Close observation → Keep watch continuously
- Health Surveillance → Disease trend → Outbreak
- Health Surveillance will help → Early detection / Prevention / Control
- Surveillance is the ongoing systematic collection, analysis and interpretation of data in order to plan, implement and evaluate public health intervention
- Indicator based
- Event Based



#### SURVEILLANCE & EARLY WARNING SYSTEMS

**Integrated Disease Surveillance:** Beyond syndromic surveillance to include genomic surveillance, wastewater surveillance, sentinel sites.

**Real-time Data Analytics:** Leveraging AI/ML for trend analysis, anomaly detection, predictive modelling.

**Interoperability:** Seamless data sharing across local, national, and international levels (e.g., IHR).

One Health Approach: Integrating human, animal, and environmental health surveillance.

**Indicators:** Specific metrics for monitoring disease activity and emerging threats.

#### HISTORY OF GENESIS OF IDSP

1988 - 1994

- Cholera outbreak in Delhi
- Plague outbreak in Surat

The Government of India realized the importance of Disease surveillance which not only had significant mortality and morbidity but also significant economic consequences.

National Surveillance Programme for Communicable Disease (NSPCD) was launched by the Centre in 1997-98.

- Initially in five pilot districts of the country (centrally sponsored scheme)
- Over the years extended to cover all 766 Districts in the country in all 28 states
   & 8 UTs in the country.
- Now the programme runs under NHM.

#### **CORE CONDITIONS UNDER IDSP**

Vaccine preventable diseases	Diphtheria, Pertussis, Measles, Rubella and Polio
Vector borne diseases	Dengue, Chikungunya, Malaria, and Japanese Encephalitis
Water borne diseases	Hepatitis A, Hepatitis E, Cholera, Diarrhoea, Dysentry and Typhoid
Respiratory diseases	Influenza, Mumps, Chicken pox,
Clinical syndromes causing death/hospitalisation	Meningococcal Meningitis
Zoonotic diseases	Scrub Typhus, Anthrax, Kyasanur Forest Disease, Crimean Congo Haemorrhagic Fever and Leptospirosis

\*Surveillance of COVID-19 is currently being conducted by IDSP as a part of special surveillance.

#### RAPID RESPONSE & OUTBREAK INVESTIGATION

Rapid Response Teams (RRTs)

Composition (epidemiologists, clinicians, lab personnel, communication specialists), training, deployment protocols.

**Contact Tracing** & Case

Management

Modernizing techniques (digital tools, community involvement), isolation/quarantine protocols.

Laboratory Capacity Diagnostics (rapid antigen, PCR, sequencing), biosafety levels, surge capacity for testing.

Incident Command System (ICS)

Standardized framework for managing complex health emergencies.

14

#### **COMMUNICATION & COMMUNITY ENGAGEMENT**

# Risk Communication Strategy

Clear, consistent, credible messaging (PREcrisis, DURINGcrisis, POSTcrisis).

# Combating Misinformation /Disinformation

Strategies for identifying and addressing infodemics.

# **Community Engagement**

Involving local leaders, diverse populations, and trusted organizations.

Cultural competency.

## Multi-channel Dissemination

Social media, traditional media, community networks, direct outreach.

## Psychosocial Support

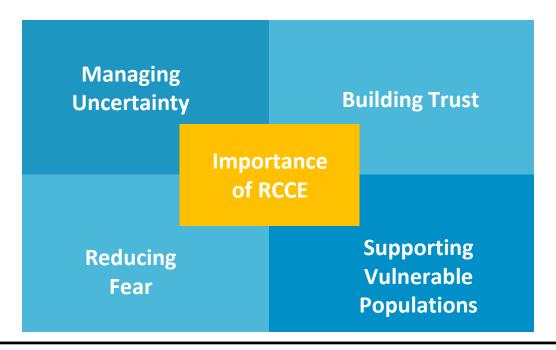
Addressing mental health impacts on the public and responders.



#### WHAT IS RCCE?

**Risk communication** involves sharing timely, accurate, and actionable information about health risks and how to protect oneself.

**Community engagement** means involving communities in the decision-making and response process.



Effective and timely risk communication during pandemics takes coordination between government agencies, non-governmental organizations (NGOs), community-based organizations (CBOs), and private companies.

#### ROLE OF COMMUNICATION ACROSS PANDEMIC PHASES

#### **Pre-pandemic**

**Objective:** Prepare the public and health systems for the possibility of a pandemic, ensuring awareness and readiness.

#### **Key Activities:**

- Public health campaigns
- Building trust through transparency:
- Stakeholder mapping

#### **Pandemic**

**Objective:** Communicate realtime updates during the pandemic to keep the public informed and safe.

#### **Key Activities:**

- Timely, accurate information
- Addressing misinformation
- · Crisis communication

#### **Post-pandemic**

**Objective:** Focus on recovery and resilience, restoring trust in public health systems, and addressing the social and psychological impacts of the pandemic

#### **Key Activities:**

- Mental health support
- Rebuilding trust
- Equitable resource distribution



#### **ROLE OF KEY STAKEHOLDERS**

#### Broad roles for the key stakeholders during RCCE

#### **NGOS AND CBOS**

- » Leverage existing networks and channels to amplify public health protocols
- » Tailor communications to reach vulnerable populations



- » Build communications to stimulate economic participation
- » Update employees on new ways of working following public health guidelines
- » Monitor communications efficacy and report back to the lead coordinator



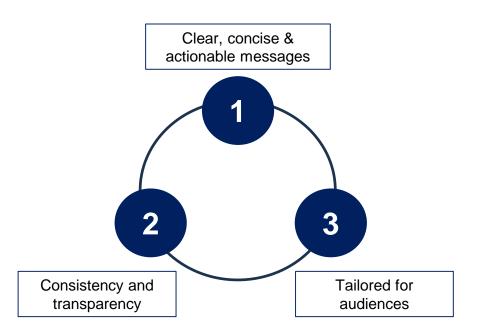
#### **GOVERNMENT AGENCIES**

- » Establish public health protocols, government policies, and temporary aid programs
- » Foster a sense of trust and motivate action
- » Monitor case numbers, infection rates, and other important statistics
- » Continuously update policies as the situation changes

Source: ADB COVID-19 Risk Communications Promising Practices Playbook

#### STRATEGIES FOR EFFECTIVE COMMUNICATION





Addressing the "Infodemic" is also a key aspect of RCCE. To combat this, regular fact checking from trusted sources coupled with rapid response is needed.

#### **HEALTHCARE SYSTEM READINESS & SURGE CAPACITY**

**Hospital Preparedness:** ICU beds, ventilators, PPE, oxygen supply, isolation units.

**Alternate Care Sites:** Planning for overflow capacity.

**Healthcare Workforce Protection:** Staffing, training, mental health support for frontline workers.

Vaccine and Therapeutic Distribution: Logistics, cold chain management, equity of access.

**Integration with EMS and Primary Care** 



#### DIGITAL TRANSFORMATION FOR A FUTURE-READY HEALTHCARE SYSTEM

Global examples during COVID-19 highlighted that combined with telemedicine, primary health systems can adequately treat all patients with mild symptoms.

# Enhanced Patient Care • Remote Monitoring • Telemedicine Digital Solutions for Pandemic Resilience Faster & More Effective Responses • Al for Predictive Analytics Personalized care & monitoring • Internet of Things (IoT) Improved Healthcare Ecosystem • Seamless Data Exchange & Storage • Knowledge & Skills for Professionals • Blockchain

Digital health solutions must be a cornerstone of pandemic preparedness and response, prioritizing ethical, safe, secure, reliable, equitable, and sustainable benefits for all. These approaches lead to improved medical diagnosis, data-driven treatment decisions & personalized care.

#### **WORKFORCE DEVELOPMENT & TRAINING**

#### **Competency-Based Training**

Epidemiology, public health informatics, risk communication, emergency management.

#### **Cross-Training**

Ensuring personnel can fill multiple roles during a crisis.

#### **Recruitment & Retention**

Attracting and retaining skilled public health professionals.

#### **Volunteer Management**

Integrating and training community volunteers.

#### **Leadership Development**

Equipping leaders for complex decision-making under pressure.



#### **SUPPLY CHAIN & LOGISTICS MANAGEMENT**

**Strategic** National/Regional PPE, diagnostics, therapeutics, vaccines, medical equipment. **Stockpiles Diversified Sourcing** & Manufacturing Reducing reliance on single points of failure. Distribution **Networks** Efficient and equitable delivery mechanisms. Inventory **Management** Real-time tracking. **Systems Cold Chain Logistics** Especially critical for vaccines.

#### **POLICY, PLANNING & LEGAL FRAMEWORKS**

National/Sub-national Pandemic Preparedness Plans: Regular review and updates, based on lessons learned.

**Legal Authorities:** Quarantine, isolation, emergency declarations, resource reallocation.

Ethical Considerations: Resource allocation, vaccine equity, data privacy.

**Inter-agency Coordination:** MOUs, defined roles and responsibilities across government levels and sectors.

International Health Regulations (IHR) Compliance: Fulfilling global commitments.



#### RESEARCH & INNOVATION

Vaccine & Therapeutic R&D: Accelerated pipelines, platforms for rapid development.

Diagnostic Technologies: Point-of-care, rapid, accurate testing.

**Public Health Informatics:** AI, Big Data, predictive modeling for public health applications.

**Behavioral Science Research:** Understanding human behavior during crises to inform interventions.

**Funding Mechanisms:** Dedicated and sustained funding for pandemic preparedness research.



#### **KEY CHALLENGES & OPPORTUNITIES**

#### **Challenges**

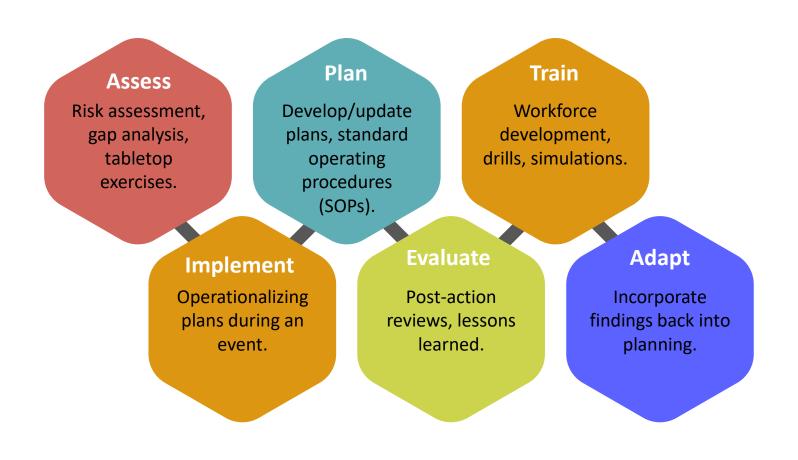
- Sustained political will and funding.
- Addressing health inequities.
- Combating "pandemic fatigue."
- Rapidly evolving pathogens.
- Global coordination and equity.

#### **Opportunities**

- Leveraging technological advancements.
- Strengthening One Health approach.
- Enhanced global solidarity and partnerships.
- Building public trust and resilience.
- Learning from past events.



# ROLE OF PUBLIC HEALTH TEAMS IN PRACTICE: A CYCLE OF PREPAREDNESS



#### **CALL TO ACTION**

**For Public Health Professionals:** Champion preparedness, continuously learn, collaborate.

For Policymakers: Prioritize and fund public health infrastructure.

For Communities: Engage, trust science, be part of the solution.

Shared Responsibility: Public health is everyone's business.

Final thought: "The time to repair the roof is when the sun is shining." - John

F. Kennedy



# "Attention is the rarest and purest form of generosity"

- Simone Weil

Thank You For Your Attention!

